

# The Current Sentiment of the Global Electronics Manufacturing Supply Chain

*Monitoring the Pulse of the Global Electronics Industry* December 2024

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# **Executive Summary**

## 

#### > Electronics Industry Sentiment Dips in December

Demand weakened in December, with the Demand Index declining 1.8% over the past month. It remained below 100 for the fourth consecutive month, signaling continued contraction. Among the four demand components, only the Backlog Index rose, but it too remained in contraction territory. The New Orders Index remained in contraction for the fourth consecutive month. Both the Shipment Index and the Capacity Utilization Index stayed positive but slipped lower compared to the previous month.

#### > Cost Pressures Challenge Operations

 The Labor Costs Index climbed two percentage points from its all-time low, while the Material Costs Index dropped four percentage points. The majority of firms continue to report ongoing increases in both labor and material costs, straining operations.

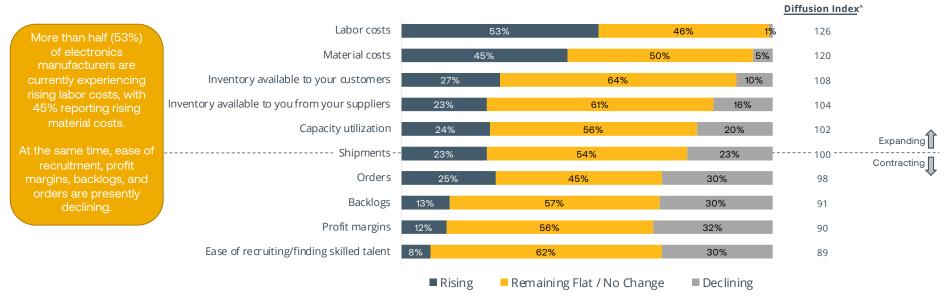
#### > Trade Concerns Loop Large for 2025

- A majority (68%) of electronics manufacturers and suppliers express at least moderate concern about the impact of potential tariffs on the electronics industry.
- A significant portion of electronics manufacturers—38%—plan to pass the full cost increase of any tariffs on to their customers. Another 19% intend to share the burden, passing along part of the expense while absorbing some internally. Only a small minority (4%) expect to absorb the entire cost without raising prices. These strategies suggest that most firms view transferring at least a portion of tariff-related costs to end-users as unavoidable.

### Current Conditions for the Electronics Supply Chain

#### **Current Direction of Key Business Indicators**





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^A diffusion index is a statistical measure used to detect economic turning points.

### **Regional Differences in Current Conditions**

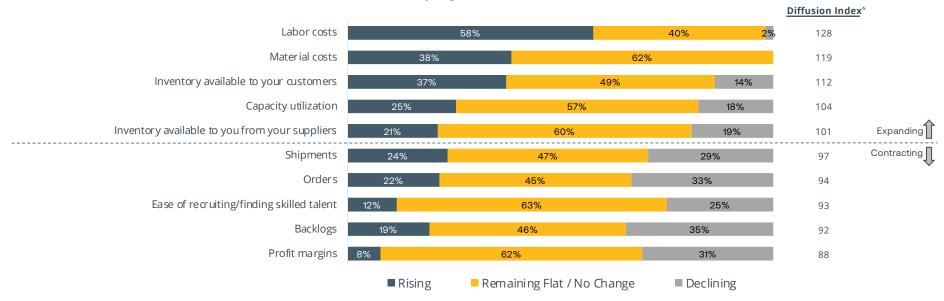
- North American electronics manufacturers, along with those operating globally, are experiencing rising backlogs more so than European manufacturers.
  - One-fifth (19%) of electronics manufacturers in North America and one quarter (25%) of those with global operations are currently experiencing rising backlogs, which compares to 0% among European firms.
- Material costs are declining more among electronics manufacturers in Europe and APAC vs. firms in North America.
  - One-tenth (11%) of electronics manufacturers in Europe, along with one-fifth (18%) of those in APAC, indicate material costs are currently declining, whereas no (0%) manufacturers in North America are reporting a present decline.

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### The View From Companies Primarily Operating in North America

#### **Current Direction of Key Business Indicators**



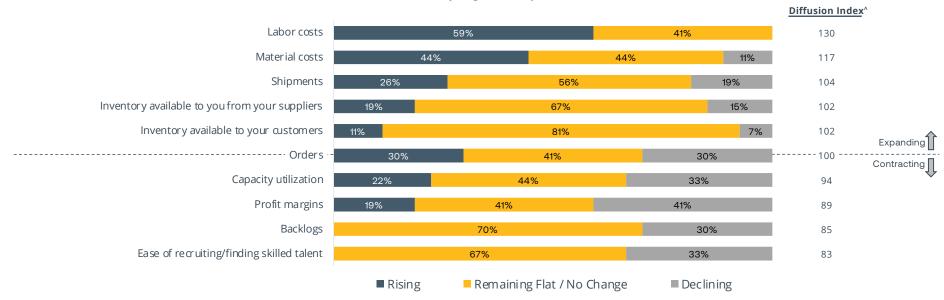
-- Primary Region: North America --

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### The View From Companies Primarily Operating in Europe

#### **Current Direction of Key Business Indicators**



-- Primary Region: Europe --

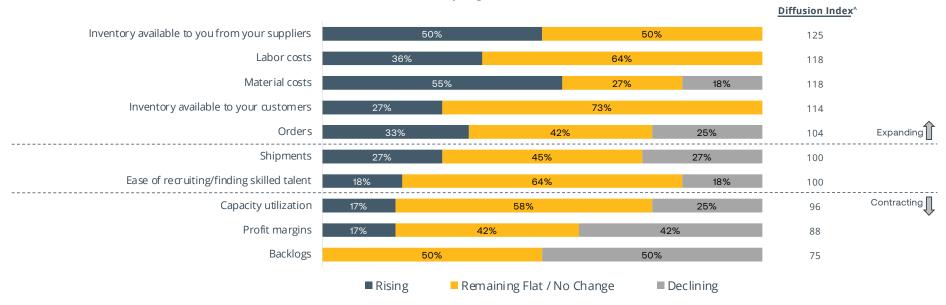
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6 🛶

## The View From Companies Primarily Operating in APAC (IPC.

#### **Current Direction of Key Business Indicators**



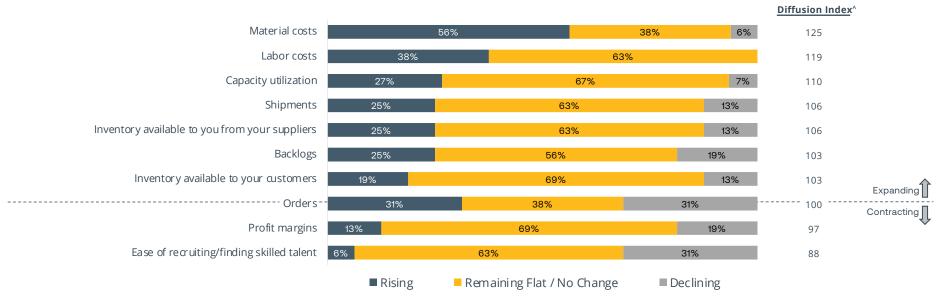
-- Primary Region: APAC --

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### The View From Companies Primarily Operating Globally

#### **Current Direction of Key Business Indicators**



-- Primary Region: Global --

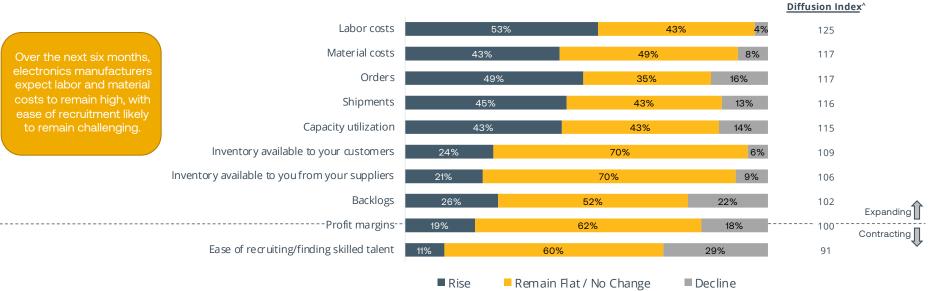
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### The Outlook for the Next 6 Months

Notably, there are no significant differences in the outlook across all geographic regions.

#### **Anticipated Direction of Key Business Indicators – Next Six Months**



-- Total --

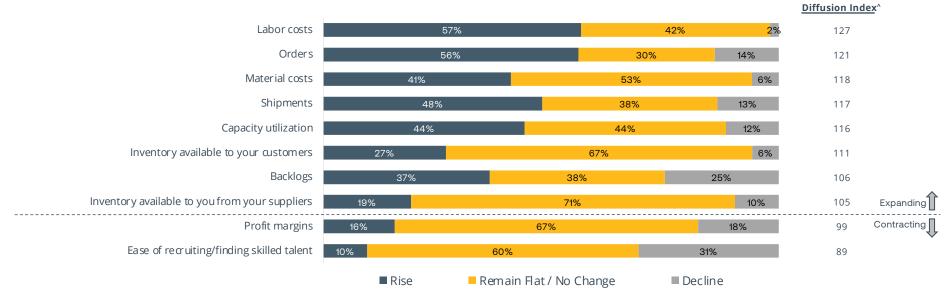
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### The View From Companies Primarily Operating in North America

#### Anticipated Direction of Key Business Indicators – Next Six Months



-- Primary Region: North America --

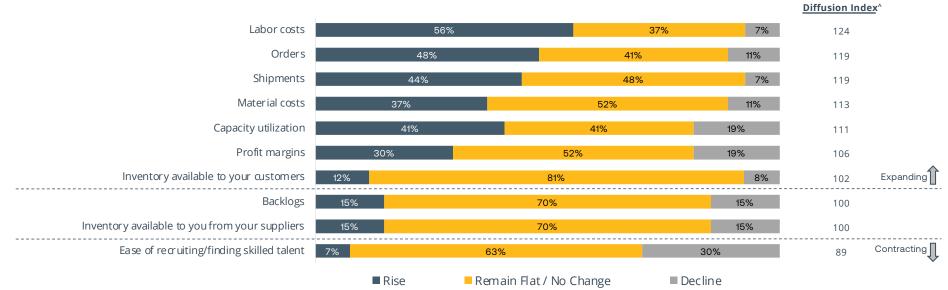
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10 🛶

### The View From Companies Primarily Operating in Europe

#### Anticipated Direction of Key Business Indicators – Next Six Months



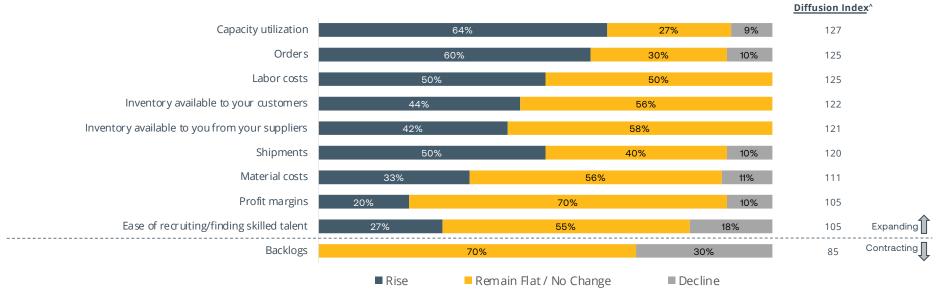
-- Primary Region: Europe --

^A diffusion index is a statistical measure used to detect economic turning points.

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### The View From Companies Primarily Operating in APAC (IPC)

#### Anticipated Direction of Key Business Indicators – Next Six Months



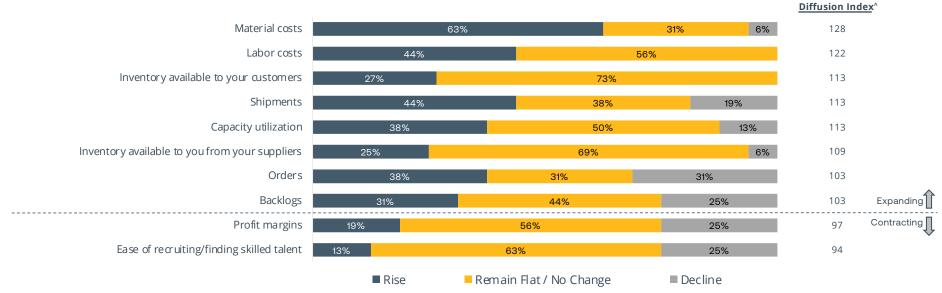
-- Primary Region: APAC --

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### The View From Companies Primarily Operating Globally

#### Anticipated Direction of Key Business Indicators – Next Six Months



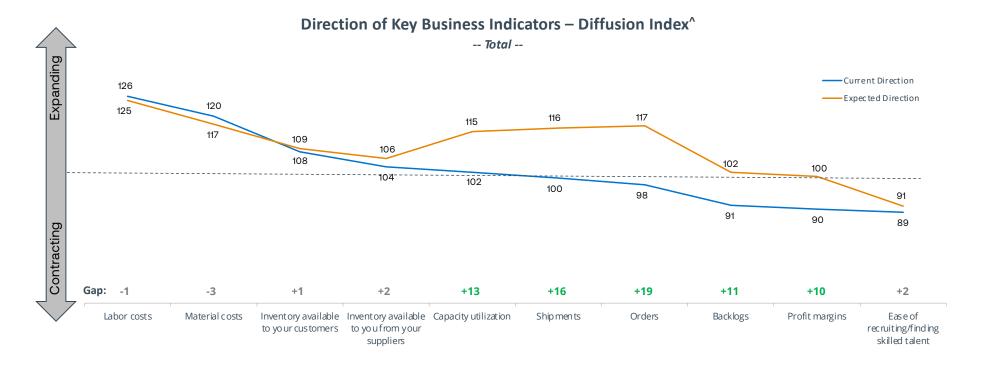
-- Primary Region: Global --

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### Orders, Shipments, Capacity Utilization, Backlogs, and Profit Margins are Expected to Rise Over the Next Six Months

All other key business indicators are expected to remain relatively stable.



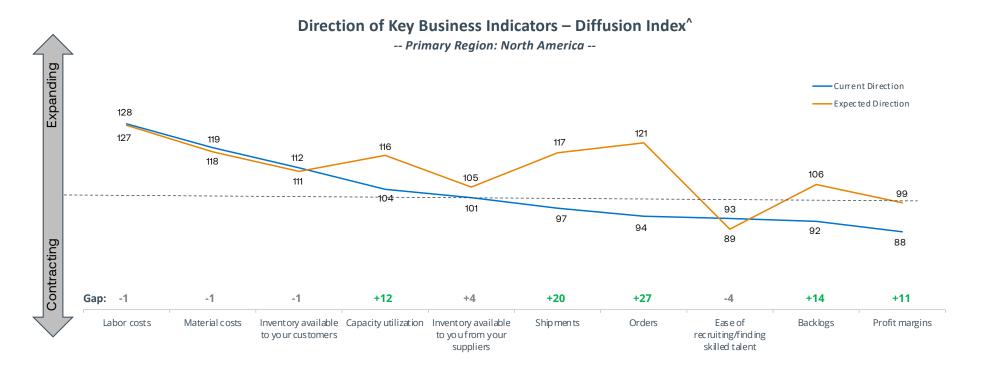
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14 🛶

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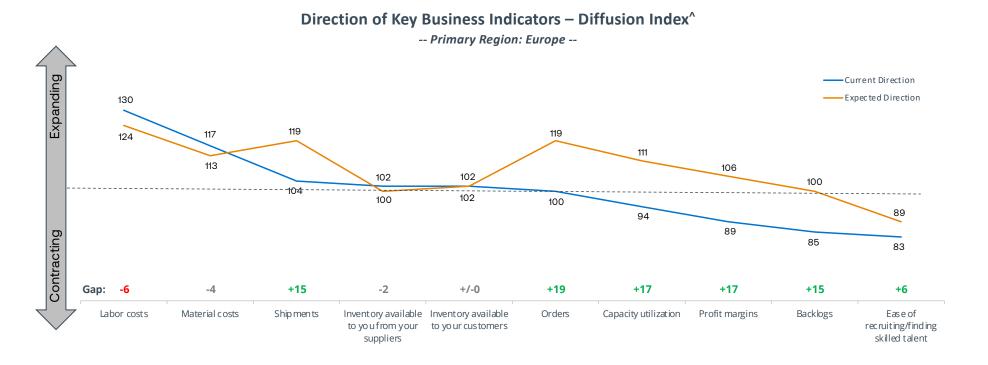
### The View From Companies Primarily Operating in North America



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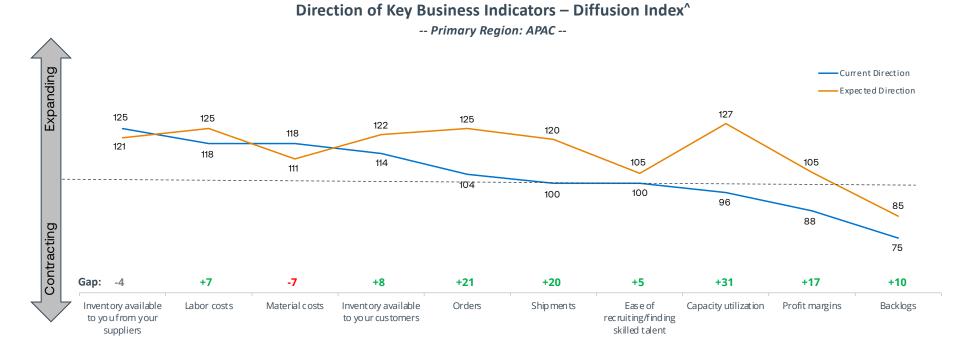
### The View From Companies Primarily Operating in Europe



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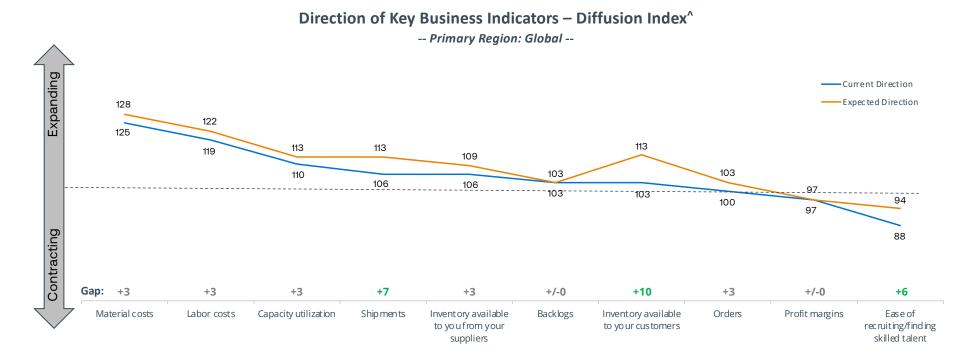
## The View From Companies Primarily Operating in APAC (IPC.



17 🛶

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### The View From Companies Primarily Operating Globally



^A diffusion index is a statistical measure used to detect economic turning points.

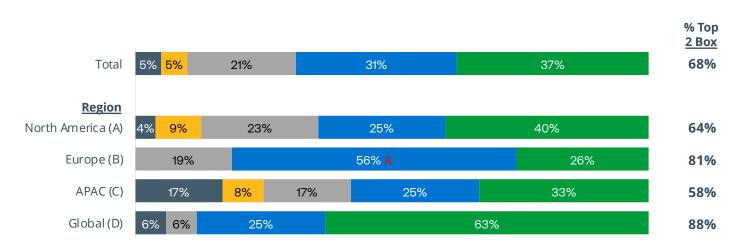
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# **December 2024 Special Questions**

#### Seven in Ten (68%) Electronics Manufacturers Indicate Concern Surrounding the Impact of Potential Tariffs on the Electronics Manufacturing Industry as Proposed by President-elect Donald Trump

Notably, European manufacturers (56%) are significantly more likely to indicate they are "somewhat concerned" about impact when compared to North American manufacturers (25%).

#### Level of Concern Regarding Impact of Potential Tariffs on the Electronics Manufacturing Industry



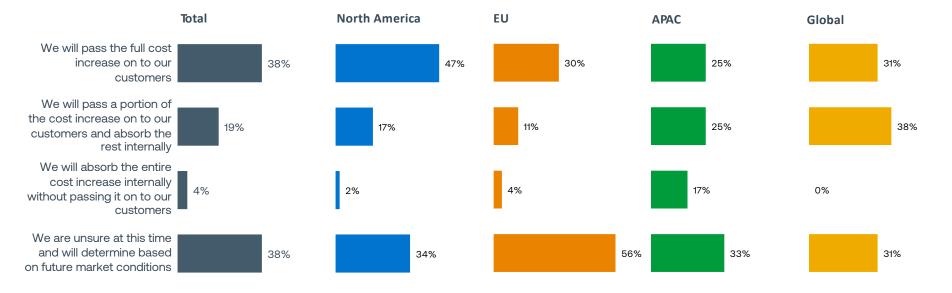
Not at all concerned Somewhat concerned Retrieved Not too concerned Retrieved Not too concerned Not too concerned Retrieved Not too concerned Not too concerned Not too co

Q: President-elect Donald Trump has proposed tariffs of 10% to 20% on all imports into the U S, with additional tariffs of 60% to 100% on goods brought in from China. How concerned are you about the impact of these potential tariffs on the electronics manufacturing industry? A/B/C/D Statistically significant at 90% confidence interval

20 -

#### Approximately Two-fifths (38%) Say They Will Pass the Full Cost Increase Related to Any Tariffs on to Their Customers, With an Additional One-fifth (19%) Who Will Pass on a Portion, While Absorbing the Rest Internally

Another two-fifths (38%) are unsure at this time as to what they will do in response to any related cost increases, indicating they will decide based on future market conditions.



#### **Response to Tariffs on Imports if Enacted**

Q: If President-elect Donald Trump enacts new tariffs on imports into the U S, how will your company respond?

A/B/C/D Statistically significant at 90% confidence interval

21 🛶

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# Appendix

# **Current Conditions Diffusion Indices**

Past 12 Month Comparisons (TOTAL)

|   | December<br>2023 | January<br>2024 | February<br>2024 | March<br>2024 | April<br>2024 | May<br>2024 | June<br>2024 | July<br>2024 | August<br>2024 | September<br>2024 | October<br>2024 | November<br>2024 | December<br>2024 |
|---|------------------|-----------------|------------------|---------------|---------------|-------------|--------------|--------------|----------------|-------------------|-----------------|------------------|------------------|
| Shipments   | 105              | 110             | 105              | 113           | 112           | 107         | 106          | 105          | 108            | 95                | 102             | 105              | 100              |
| Orders  | 101              | 102             | 105              | 113           | 111           | 106         | 104          | 102          | 105            | 95                | 96              | 99               | 98               |
| Profit margins                                    | 95               | 96              | 95               | 96            | 97            | 89          | 90           | 95           | 95             | 89                | 84              | 92               | 90               |
| Backlogs  | 94               | 94              | 94               | 98            | 101           | 99          | 97           | 93           | 96             | 93                | 91              | 89               | 91               |
| Ease of recruiting/finding skilled talent         | 88               | 88              | 89               | 90            | 92            | 92          | 91           | 92           | 91             | 91                | 91              | 88               | 89               |
| Material costs                                    | 119              | 119             | 118              | 121           | 117           | 121         | 127          | 122          | 121            | 120               | 115             | 124              | 120              |
| Labor costs                                       | 128              | 128             | 133              | 130           | 126           | 129         | 127          | 125          | 124            | 129               | 124             | 124              | 126              |
| Capacity utilization                              | 106              | 106             | 104              | 109           | 108           | 107         | 99           | 99           | 104            | 100               | 99              | 105              | 102              |
| Inventory available to you<br>from your suppliers | 111              | 116             | 113              | 108           | 116           | 112         | 112          | 103          | 108            | 107               | 108             | 105              | 104              |
| Inventory available to your customers             | 110              | 118             | 110              | 113           | 114           | 115         | 111          | 108          | 108            | 110               | 109             | 111              | 108              |

 $\Delta$ +5 points or more vs. previous month

 $\triangle$ -5 points or more vs. previous month

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# **Outlook Diffusion Indices**

Past 12 Month Comparisons (TOTAL)

|  | December<br>2023 | January<br>2024 | February<br>2024 | March<br>2024 | April<br>2024 | May<br>2024 | June<br>2024 | July<br>2024 | August<br>2024 | September<br>2024 | October<br>2024 | November<br>2024 | December<br>2024 |
|--|------------------|-----------------|------------------|---------------|---------------|-------------|--------------|--------------|----------------|-------------------|-----------------|------------------|------------------|
| Shipments                                      | 116              | 117             | 123              | 124           | 121           | 122         | 116          | 115          | 119            | 113               | 114             | 117              | 116              |
| Orders   | 116              | 120             | 121              | 127           | 122           | 125         | 117          | 117          | 119            | 114               | 114             | 118              | 117              |
| Profit margins                                 | 100              | 105             | 103              | 106           | 101           | 101         | 100          | 96           | 100            | 96                | 97              | 102              | 100              |
| Backlogs                                       | 97               | 97              | 102              | 106           | 104           | 101         | 97           | 98           | 106            | 100               | 95              | 100              | 102              |
| Ease of recruiting/finding skilled talent      | 93               | 94              | 95               | 92            | 93            | 90          | 98           | 92           | 95             | 93                | 93              | 95               | 91               |
| Material costs                                 | 116              | 116             | 116              | 119           | 119           | 118         | 122          | 120          | 119            | 114               | 114             | 122              | 117              |
| Labor costs                                    | 130              | 129             | 129              | 127           | 128           | 124         | 122          | 121          | 125            | 119               | 123             | 127              | 125              |
| Capacity utilization                           | 114              | 117             | 116              | 124           | 117           | 117         | 115          | 113          | 113            | 114               | 113             | 117              | 115              |
| Inventory available to you from your suppliers | 114              | 116             | 113              | 111           | 110           | 112         | 110          | 106          | 107            | 107               | 109             | 110              | 106              |
| Inventory available to your customers          | 115              | 117             | 114              | 114           | 115           | 112         | 110          | 106          | 113            | 110               | 112             | 111              | 109              |

 $\Delta$ +5 points or more vs. previous month

 $\Delta$ -5 points or more vs. previous month

## Methodology

- > Each month, IPC surveys executives in the electronics manufacturing sector across the globe with the goal of assessing the current state of the industry.
- > The results contained herein are based upon the findings of IPC's The Current State of Electronics Manufacturing Survey, which was fielded between the dates of November 15 and November 30, 2024.







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26 🔿